

2011 ANNUAL REPORT

A UNITED AND UNITING CHURCH OF CHRIST

For more than five decades, the United Church of Christ has come together as one church to join faith with action — one church that serves God in the co-creation of a just and sustainable world. In 2011, we came together in our local churches and communities, throughout our Associations and Conferences, and across the country to serve together in ways we could not alone. Together, as a distinct and diverse community of Christians, we extended an extravagant welcome to thousands more this past year. We continued on our journey to make religion relevant again through God's continuing testament — from Sunday worship in Chicago to missionary work in Mozambique, and from General Synod 28 in Tampa to the stairs of the Capitol in Washington, D.C. And through the message and mission of our Stillspeaking God, we change lives.

Through our four covenanted ministries within the national settings of the UCC — Office of General Ministries, Local Church Ministries, Justice and Witness Ministries, and Wider Church Ministries — we serve more than 5,100 churches and their members and participants, 38 Conferences and 184 Associations throughout the country. With each handshake and hug of extravagant welcome, with every act of mission and ministry in continuing testament, and in all of our own conversations with the Stillspeaking God, we come together as one.

In November 2011, we came together as one in a way we've never experienced before. We worked together as one united church on a shared mission for 11 powerful days to feed the hungry and confront food-related injustice through Mission:1 — 11 days of red wagons filling up with healthy food, thousands of letters sent to Congress, sermons delivered by cereal boxes and purple hippos, 11-foot rocket ships and peace signs made of cans of food, pastors evicted from pulpits due to growing mounds of food donations, a pumpkin patch of bags filled with food, and monetary donations pouring in.

The result? In numbers, the UCC united to collect more than 1.5 million food and household items for local food banks, raise \$187,000 for U.S. hunger-related ministries and \$183,000 for East Africa famine relief, and advocate for hunger-related justice worldwide by sending more than 40,000 letters to Congress. But greater than numbers, Mission:1 brought together thousands within the UCC, or as a pastor in Connecticut said, "How do you make many into one? Ask the many to join together in one mission, one goal, one heart of compassion. Ask, and you will receive...."

While Mission:1 and its 11 days of focus were admittedly a huge success, the national settings also work year-round with the whole church to live out our core values. And while the four covenanted ministries are diverse in their focus and programming, we are uniquely one church, with one powerful shared vision.

"As the United Church of Christ national setting looks to the future, we're thinking big," says General Minister and President the Rev. Geoffrey A. Black. "And why not? In 2011, Mission:1 showed us what we're capable of when we act and pray together. In 2012 and beyond, I am confident that this church, powered by the energy flowing from our local congregations, will accomplish more than we have dreamed of, guided and inspired by our faith in the saving grace of Jesus Christ."



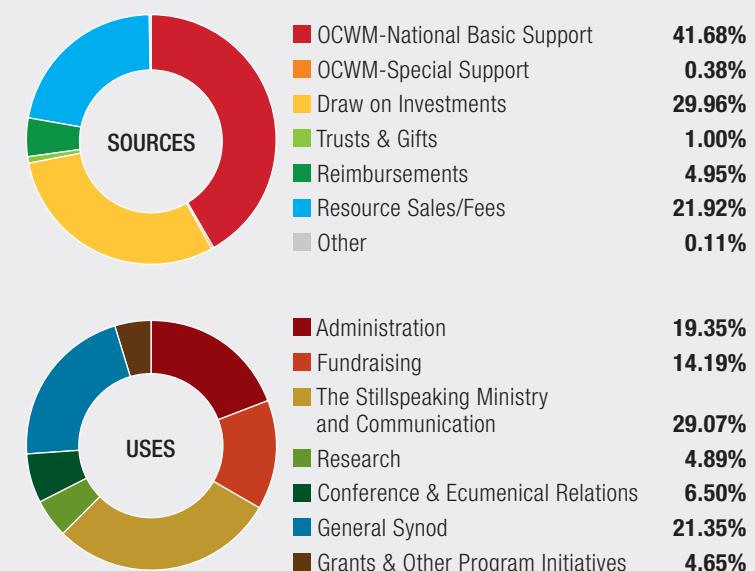
▲ The UCC's Collegium of Officers: the Rev. James Moos, Wider Church Ministries; W. Mark Clark, Associate General Minister; the Rev. J. Bennett Guess, Local Church Ministries; the Rev. M. Linda Jaramillo, Justice and Witness Ministries; the Rev. Geoffrey A. Black, General Minister and President.

2011 SOURCES AND USES OF FUNDS

FOR THE YEAR ENDING DECEMBER 31, 2011

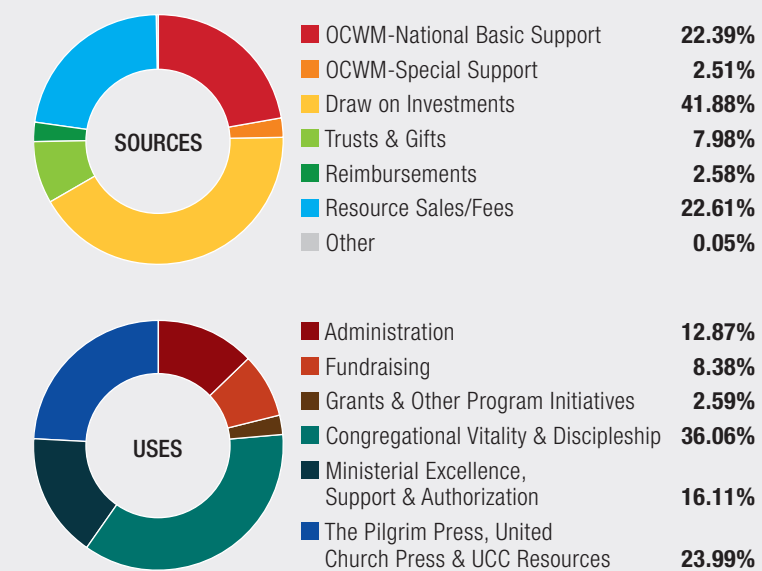
Office of General Ministries/Executive Council

OGM provides common services for the national setting of the church; cares for relations with Conferences, other faith traditions and racial/ethnic constituencies in the church; provides platforms for communication and oversees the Stillspeaking Ministry; and assists the national setting in its financial development. EC supports General Synod and the UCC's ecumenical work.



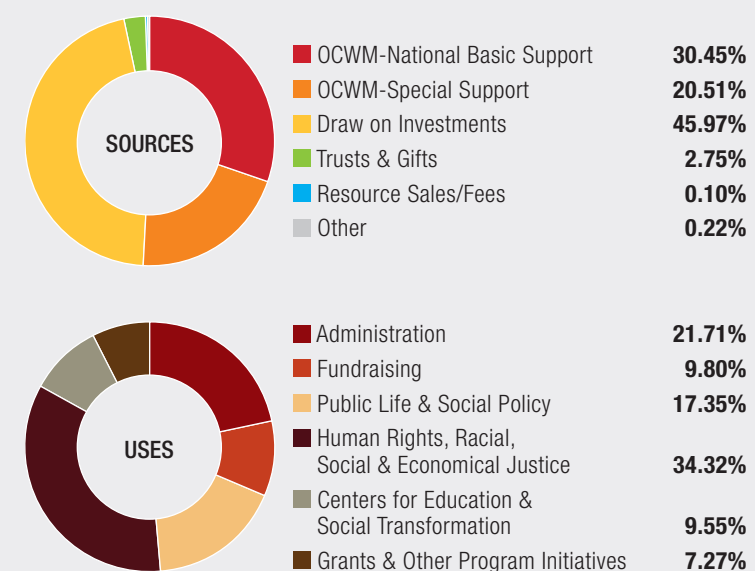
Local Church Ministries

LCM supports local congregations in their concerns about growth, finances, liturgy, and education; supports ordained and lay ministers in their vocations; and manages the UCC's publishing houses (The Pilgrim Press, United Church Press) and distribution services (UCC Resources).



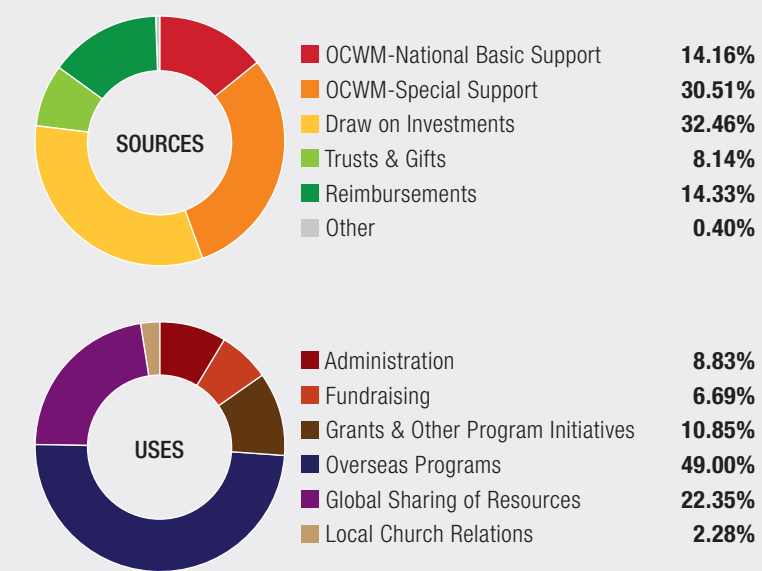
Justice & Witness Ministries

JWM helps local congregations and all settings of the church respond to God's commandments to do justice, seek peace, and effect change for a better world. The work of JWM is guided by the pronouncements and resolutions approved by the UCC at General Synod.



Wider Church Ministries

WCM supports congregations and the other settings of the church in developing relationships with a wider church that is global, multiracial and multicultural, open and affirming, and accessible to all. WCM is in partnership with the Christian Church (Disciples of Christ) in Common Global Ministries — the worldwide mission program of both denominations.



THE UNITED CHURCH OF CHRIST
SOURCES AND USES OF FUNDS - PRELIMINARY/UNAUDITED
FOR THE YEAR ENDING DECEMBER 31, 2011

	<u>EC & OGM</u>	<u>JWM</u>	<u>LCM</u>	<u>WCM</u>	<u>PB</u>	<u>Total</u>	<u>Percent of Totals</u>
SOURCES							
OCWM-National Basic Support (NBS)	2,686,915	1,140,724	1,860,966	1,279,503	446,252	7,414,360	26.49%
OCWM-Special Support	24,167	768,298	208,252	2,756,804		3,757,521	13.43%
Draw on Investments	1,931,043	1,721,962	3,481,225	2,932,362		10,066,592	35.97%
Trusts and Gifts	64,305	102,848	663,002	735,492		1,565,647	5.59%
Reimbursements	319,369	460	215,280	1,294,893		1,830,002	6.54%
Resource Sales/Fees	1,413,138	3,762	1,880,110	2,345		3,299,355	11.79%
Other	7,282	8,004	4,071	35,328		54,685	0.20%
TOTAL SOURCES	6,446,219	3,746,058	8,312,906	9,036,727	446,252	27,988,162	100.00%
USES							
Administration	1,247,403	813,419	1,070,264	798,280		3,929,366	14.04%
Fund Raising	914,407	367,084	696,813	604,799		2,583,103	9.23%
Proclamation, Identity and Communications	1,874,150					1,874,150	6.70%
Research	315,134					315,134	1.13%
Conference & Ecumenical Relations	419,234					419,234	1.50%
Public Life & Social Policy		649,993				649,993	2.32%
Human Rights, Racial, Social & Economic Justice		1,285,719				1,285,719	4.59%
Centers for Education & Social Transformation		357,613				357,613	1.28%
General Synod	1,376,563					1,376,563	4.92%
Grants & Other Program Initiatives	299,328	272,230	215,230	980,238	446,252	2,213,278	7.91%
Congregational Vitality & Discipleship			2,997,226			2,997,226	10.71%
Ministerial Excellence, Support & Authorization			1,339,340			1,339,340	4.79%
Pilgrim Press & United Church Resources			1,994,033			1,994,033	7.12%
Overseas Programs				4,427,632		4,427,632	15.82%
Global Sharing of Resources				2,019,677		2,019,677	7.22%
Local Church Relations				206,101		206,101	0.74%
TOTAL USES	6,446,219	3,746,058	8,312,906	9,036,727	446,252	27,988,162	100.00%
Program Ministries	641,823	429,176	2,810,662	3,408,890	446,252	9,210,911	36.09%
Staff Ministries	2,459,799	1,718,614	2,945,823	1,626,170		8,750,406	34.28%
Overseas Personnel	0	0	0	1,833,699		1,833,699	7.18%
Retired Overseas Personnel	0	0	0	366,361		366,361	1.44%
Shared Ministries (Common Services)	678,013	504,312	1,101,651	640,047		2,924,023	11.46%
Operating & Support Ministries	(2,104,072)	342,612	399,163	534,818		(808,693)	-3.17%
Church House & Other Facilities	237,525	239,936	375,051	168,445		1,020,957	4.00%
Ministry of Governance	95,434	53,795	87,724	141,786		519,491	2.04%
Grants & Subsidies	40,900	457,613	592,832	316,511		1,707,184	6.69%
TOTAL USES	2,049,422	3,746,058	8,312,906	9,036,727	446,252	25,524,339	100.00%